FairVote

DEMOCRACY

ACCURAT



Democracy Accurate

Help Groups from Classrooms to Countries

Great Tools in Color

president of the Institute for Humane Education -Zoe Weil, author of Most Good, Least Harm, "This is the site for learning about democracy."

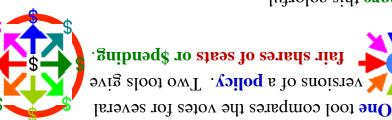
The National Endowment for Democracy -John M. Richardson Jr., former chairman of "... a huge contribution to the democracy cause."

author of Somebodies and Nobodies, and All Rise -Robert Fuller, former president of Oberlin College, "Congratulations on a brilliant piece of work."

The primer, games and pictures let you

Read, Touch and See How

They help groups, from classrooms to countries. centered and stable, yet inclusive and fair. The best types of voting are quick and easy,



politics and policies. Enjoy better relations, school, club or town. Grow support in your booklet with friends. Share this colorful

Accurate Democracy

4 Great Tools in Color Help Groups from Classrooms to Countries

Robert Loring



Voters waiting

FairVote

Glossary and Index

Accurate democracy gives groups fair shares of seats and spending

It cuts scams and enacts a policy that tops all rivals.

7	RCV, Ranked Choice Voting: STV Single Transferable Vote, PROPORTIONAL RCV, for Fair Rep. 42, 48-51, 54 IRV, Instant Runoff Vote (US), Majority Preferential Vote (Aus), AV, Alternative Vote (UK) or Hare for SMD. 14, 39-42, 56 SMD, a Single-Member District, contrast FR, PR 6, 16, 19				
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5 Krosnick, Jon A. "In the Voting Booth, Bias Starts at the Top", NY Times, http://nytimes.com/2006/11/04/opinion/04krosnick.html

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6 https://AccurateDemocracy.com/a_teach.htm

+ https://www.collegeciviclearning.org

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Bredy, Hopmy E "Dimensional Analysis of Boalsing Date"

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Paradigm for Campaign Finance; (New Haven: Yale U. Press, 2002) 2 Gifts to "spoilers" are less effective under Ranked Choice Voting. Multi winner districts make it hard to aim money at just one seat.

3 nytimes.com/2018/06/23/opinion/sunday/james-e-hansen-climate-global-warming.html also, "conservation ... depends on effective governance;" https://www.nature.com/articles/nature25139.

What's Wrong

We all know how to take a vote when there are only two candidates: We each vote for one or the other. In this simple contest, the yes or no votes say enough.

But as soon as three candidates run for one office, the contest becomes more complicated. Then that old yea or nay type of voting is no longer suitable.³

It's even worse at giving fair shares of council seats, setting many budgets, or finding a balanced policy. Our defective voting rules come from the failure to realize this:

There are different uses for voting, and some need different types of voting.



Will their votes be effective?

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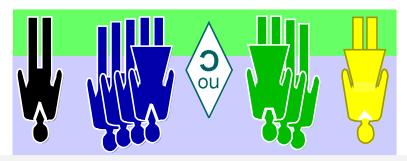
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- D. Moore, Joe. Participatory Budgeting in the 49th Ward, http://participatorybudgeting49.wordpress.com/
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 3 Tupelo-Schneck, Robert and Robert B. Loring, Fair Share Voting, for PB Conference slideshows, NYC, 2012.

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- 4 News of the Oaks, Leaves of Twin Oaks, Louisa, VA, USA; 1995.
- 5 Oaks, Adder. "Participatory Budgeting in an Income Sharing Community", Communities: Life in Cooperative Culture; #175, June 2017.
- Leaves of Twin Oaks, 2013. A budget cut required 55% of the voters. ic.org/participatory-budgeting-in-an-income-sharing-community/ 6 Proportional PB with Additive Utilities, 2022 arxiv.org/pdf/2008.13276.pdf
- $pbstanford.org/dieppe2015/ranking _pbstanford.org/nyc8/knapsack$

In the 20th Century Fair-Rep Elections ⇒ One-Sided Majorities



Typical Council Elected By Fair Representation

Fair Representation was developed around 1900 to end some major problems caused by the plurality rule. Most democracies now use "Fair Rep." It elects several reps from each election district. It gives a group that earns say, 20% of the votes, 20% of the council seats. Thus Fair Rep tallies give fair shares of representation.⁶ It's often called Proportional Representation or PR.

It leads to broad representation of issues and views. But usually there is no central party (C above) and the two biggest parties normally refuse to work together. So the side with the most seats forms a ruling majority. Then is enacts policies skewed toward their side.

Endnotes by Chapter

For each chapter the endnote numbers restart at one. The website and free ebook have more complete citations. I favor online sources that use data from real elections or realistic sime. This is essential for realistic research.

This is the first book about Ensemble Councils, Fair Share Voting, and rules of order for Condorcet policies.

Accuratedemocracy.com (3) has pages on each voting rule.

They add links, videos and free software: 3 z tools.htm.

FairVote.org has model ballots and bylaws, editorials, research reports, voter-education stories, videos and more.

Ranked Choice Voting Resource Center www.rcvresources.org

${\bf A.\ Voting\ Primer},\ {\sf Tragedies},\ {\sf Eras\ and\ Progress}$

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- 4 Duverger, Maurice. "Factors in a Two-Party and Multiparty System" Party Politics and Pressure Groups (NYC: Thomas Y. Crowell, 1972), 23-32.
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- 5 FairVote. Monopoly Politics 2020, www.fairvote.org/monopoly_politics
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- 7 Statistics on page 60-61 compare nineteen stable democracies.



Progress of Democracy



A centrist policy implements a narrow set of ideas. It blocks rival ideas: opinions, needs, goals, and plans. A one-sided policy also blocks rival ideas.

A compromise policy tries to negotiate all the ideas. But contrary ideas forced together often work poorly.

A balanced policy blends compatible ideas from all sides. This process needs advocates for diverse ideas. What's more, it needs strong, independent moderators. These swing-voting reps can please their wide base of support by building moderate majorities in the council.

A broad, balanced majority works to enact broad, balanced policies. These tend to give the greatest chance for happiness to the greatest number of people.

Excellent policies are a goal of accurate democracy. Measure their success by the typical voter's education and income, freedom and safety, health and leisure.8

Older rules often skew results and hurt a democracy. An ensemble is **inclusive**, yet **centered** and **decisive**—to help make its actions **popular**, yet **stable** and **decisive**. The best tools to set budgets or pick a policy will also show these qualities in our stories, graphics and games.

Better Voting, Better Living

This data suggests, to elect a good government that enacts superb health, education, tax⁷ and other policies, a country needs effective, not wasted votes.

Does Fair Representation elect more women? p.18 Do they tend to raise health and education results?¹⁰ Can these lift low incomes and reduce violent crime?

Do voter **turnouts** or seats won by **women** tend to be lower in countries with more: people? diversity? religion? Are those harder to change than the voting rules?









Data Definitions and Sources

Seats average per election district; Inter-Parliamentary Union Women % of main legislature; Inter-Parliamentary Union Turnout % Int'l. Inst. for Democracy and Electoral Assistance Health Rank first is best; World Health Organization Math Score Program for Int'l. Student Assessment; OECD Poverty % of children below half of median income; OECD Murder Rate per million; 7th UN Survey of Crime Trends

Measures of respectable power and policies, circa 2016

Scores weighted by population give a voting rule's average.

Plurality Election

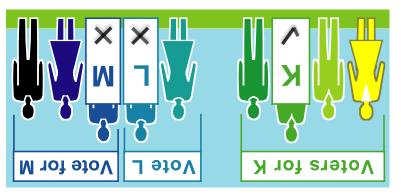
Here we see three rivals step up, asking for votes. Each voter prefers the candidate with the closest position. A voter on the left votes yes for the candidate on the left.

K is the candidate with a stance nearest four voters. L is the nearest to two and M is the nearest to three. Candidates L and M split the voters on the right.

Does anyone get a majority (over half), Yes or No? Who gets the plurality (the largest number), K, L or M? Who gets the second-largest number of votes, K, L or M? Answers to questions are at the bottom of each page.

A mere plurality gives the winner a weak **mandate**. This is the authority effective votes loan to a winner, by consent not coercion. Strong mandates to winners support and speed action to reach popular goals.

By plurality rule, the one with the most votes wins.



K is nearest four voters. M is nearest three. L is nearest two.

Voting Reforms Aid Related Reforms

Ballot access rules make it hard for small parties to get on the ballot, because big parties fear "spoilers." To calm that fear, let voters rank their backup choices. Ranked Choice Voting, RCV, opens up elections.

A news firm may serve us better if the subscribers steer more parts of it than the owners or advertisers do. There's a low-cost method for any membership group:

Fair \$hare Voting can reward the best news bloggers.

Public campaign funding lets reps and rivals give less time to their sponsors, more time to their voters. One plan gives each voter \$50 of vouchers to donate.\

Such nameless gifts or FSV can cut corrupt paybacks.

Big \$ponsors aim gifts to buy the few swing districts.\

RCV or Fair Representation make that harder.

So big business and billionaires may buy fewer seats.

"It's very hard to see us fixing the **climate** until we fix our democracy." Dr. James Hansen³

Cood schools, taxes and voting may go together. Schools build our group skills and political-know how.

Sabbatical terms make the current rep run against a former rep returning from rest, reflection and research. Then the candidates include two with records in the job!

Two alike do not break apart a group that uses RCV.

Citizens' assemblies⁵ and their referendums can get more choices and control by using Condorcet Tallies. The laws on voting rules, reps' pay, sponsors, etc., need referendums because the reps have conflicts of interest.

Politics in Two Issue Dimensions

When more issues (or identities) concern the voters, a voting-tally rule keeps its character.

Here we see voters choosing positions spread over two issue dimensions: left to right plus up and down. A person's position on one dimension is little help for predicting his or her position on the other one.

A voter may rank candidates on any issue(s). He prefers the candidate he feels is closest.

"Please step up for more protective regulations. Please step down if you want fewer protections. Take more steps for more change."

The chapter on simulation games and research shows more tallies with two and even three issue dimensions.

Seventeen voters take positions on two issues: more or less regulation \updownarrow and taxes for services \leftrightarrow



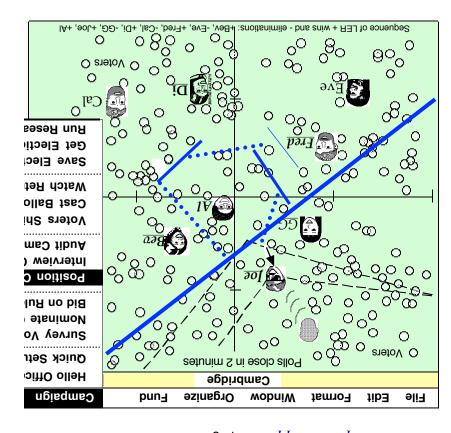
M wins a runoff.

13

K wins a plurality.

4. Watch Condorcet Find the Center

This map puts a line halfway between Al and a rival. Voters O on Al's side of each line are closer to Al, so they rank Al over the rival. The long line has more voters on Al's side than on Joe's. So Al wins that test. Al wins a very different majority over each rival here. To do that, Al's political positions must be central and have widespread support. page 31



In contrast, PRCV requires the most intense support,

first-rank votes, to avoid early elimination. See page 48 \mathbb{R} Action, with a high finish line of 50% + 1 vote.

Ranked Choice Voting Patterns

Running for president of South Korea, the former side to a dictator faced two popular reformers. The two got a majority of the votes but split their supporters. So the side won a **plurality** (37%, 28%, 27%, 8%). He claimed a mandate to continue oppressive policies. Years later he was convicted of treason in the tragic, government killing of pro-democracy demonstrators.⁵

A voter's backup is often like his favorite, but more popular. So by dropping one reformer, RCV might well have elected the stronger one with a majority.



91







From five factions to a majority mandate.

1) Violet loses; so backup choices get those votes.

2) Amarilla loses; backup choices get those votes.

This **chief executive** starts in a big band of voters on the biggest side, then builds a majority. She is a strong and widely-popular **advocate** for their point of view.

For 11 years, Papua New Guinea used RCV, then plurality rule for 27 years but ethnic violence increased. They returned to RCV and the violence decreased.⁶

Irish and Australian voters have used RCV for decades. They call it the Alternative Vote or Preferential Vote. Some Americans call it Instant Runoff Voting, IRV. The inside cover lists some groups using it in the USA. It often helps women achieve parity in politics.8

Contrast 3 Councils, each with 5 seats

② I. Loring Ensemble Rule elects a few reps by a Condorcet Tally, the rest by a PRCV tally; see page 8. On this next map, Condorcet Tally elects Al; then Fair Rep by four-seat PRCV elects Bev, Di, Fred and Joe. The map shows each winner's name in bold. *

• 2. The Condorcet Series elects the candidates closest to the middle of the voters: Al, Bev, GG, Joe and Fred. The lower right or southeast gets no rep; so the council is not well balanced. Each winner's name is in italic.



Notice Two Surprises

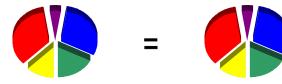
(a) It may be surprising that broad Fair Rep helps the central Condorcet winner be the council's swing voter. With these tools, political diversity can be a source of moderation as well as balance and a wide perspective.

② 2. Central reps can lead a broad Fair Rep council to broader majorities, with moderates from all sides. This can add to or replace some of the "checks and balances" used to moderate a council's impacts.

Fair Shares and Moderates

Chicago elects no Republicans to the State Congress, even though they win up to a third of the city's votes. But for over a century it elected reps from both parties. The state used a fair rule to elect 3 reps in each district. Most gave the majority party 2 reps and the minority 1. So no district was unwinnable and neglected by 1 party, a captive audience for the other party.

Those Chicago Republicans were usually moderates. So were Democratic reps from Republican strongholds. Even the biggest party in a district tended to elect more **independent**-minded reps. They could work together for moderate policies.³



✓ Shares of votes equal fair shares of seats.

New Zealand switched in 1996 from Single-Member Districts to a layer of SMDs within Fair Representation. This is called Mixed-Member Proportional or MMP. A small, one-seat district focuses more on local issues. Fair Rep frees us to elect reps with widespread appeals.

The seats won by women rose from 21% to 29%. The native Maori reps increased from 7% to 16%, which is almost proportional to the Maori population. Voters also elected 3 Polynesian reps and 1 Asian rep.⁴

3. Simulation of Fair Share Voting

Fair Share Voting helps voters organize many ad hoc groups large enough to fund their favorite items. Each voter may try to help a few groups give money or labor to one-time resource allocations (OTRAs) or maybe to optional items in some ongoing budgets (e.g., FSV can choose repairs for roads but not new routes.)

To find the best buys for our money, use Participatory Budgeting meetings then Fair Share Voting ballots and tallies.

This map shows the public plants proposed by voters on a campus. Often, the site closest to a voter is most useful to him and is his top choice. But this case has four distinct interest groups: Red, Yellow, Green, and Blue. Items can be close together on the map and yet be far apart in color. So the map shows a third issue dimension as deep layers of color within the page.

This is a proposed blue-flower garden. It is far from what the red voter prefers even if it is next door. A voter prefers

It is far from what the **red voters** want, even if it is next door. A voter prefers the closest item with their fave color.

Here a garden club had \$240 to buy public plants and each interest group got a quarter of the votes. So how much did each group allocate?

A red rosebush cost \$30, two big sunflowers \$15, an evergreen bush \$20, a blue passionflower vine \$60. A group with only a few, low-cost proposals might be able to fund them all. Did that happen here?

Voting Rules and Policy Results

Local **SMD**s can elect reps with **unequal** vote totals. So a majority of reps might *not* represent most voters. Fair Rep uses more equal votes for each rep (p. 20-21). So each majority of reps *does* stand for most voters. This produces **policies closer to public opinion**.²

Less: Wasted votes, Aonopoly politics, Assimble democracy

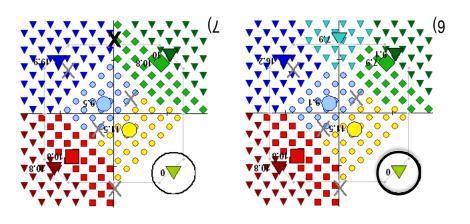
Many voters see a woman in a multi-winner race less as fighting her rivals, more as supporting her issues.

Councils with fewer women tend to do less for health care, childcare, education and other social needs.⁸ Then poor health and education weaken workers and children.

If such urgent needs overwhelm us, we neglect the essential need to fix their structural sources. The plurality rule is a key defective part to replace. It wastes votes and underrepresents most voters. It gives the reps less incentive to help most voters.

A more accurate democracy leads toward a better quality of life, as measured by the scores on page 60. We would all like better quality-of-life results for our country, and for our towns, schools, clubs and co-ops. So help friends talk about and try these voting rules.

Votes Transfer, Elect Reps



In 6, a candidate has just enough votes to win a seat. In 8, a winner has surplus votes; a fair share

In 8, a winner has **surplus votes**; a fair shages to each supporter's next choice.

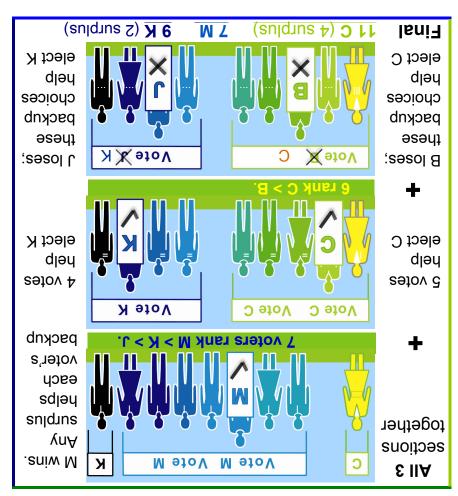
The maps show only two issue dimensions.

But a five-seat council can form decisions in 3D, if its reps are diverse. More issues and positions get represented in campaigns and debates, then in policies and projects—all in 3D!

''RCV... gives you proportionality on every axis.''?

One Fair Representation Election

A better idea: Keep the class whole; change the votes needed from 1/2 of a section to 1/4 of the class plus 1. To win here, you need to get the ballots of $\overline{1}$ voters. A voter may rank a first choice and a backup choice. If his first choice loses, his vote counts for his backup.

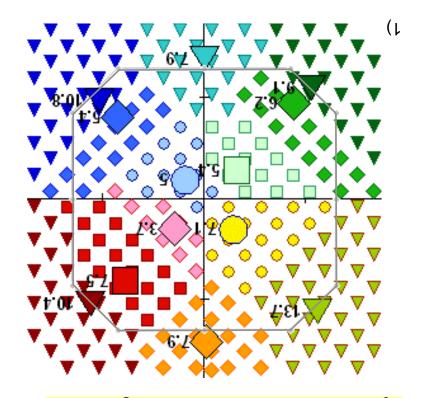


Now the minority gets 1 rep and the majority gets 2.
 Their mandate is fair, accurate, popular and strong.

C. SimElection Games

2. Watch Fair Rep Balancing a Council

These maps show **PRCV ballots electing five reps**. A little shape is a voter's ballot; a big one is a candidate. Each little ballot has the color and shape of its current top-ranked choice, the closest remaining candidate.



Sim players position their candidates to get votes (page 56). The numbers on a map show each candidate's current share of top-rank votes; getting 16.7% will win a seat and (halo!) After this round of counting, the weakest candidate must lose and get an **X**. The 3.7% will be the first to lose.

12

Patterns of Unfair Funding

Participatory Budgeting (PB) lets neighbors research, discuss and vote on how to spend part of a city's budget. In South America, it spread from one city in 1989 to hundreds today. Progress most often advances this way. The World Bank reports PB may reduce corruption and raise a community's health and education.'

In 2010, a Chicago alderman gave \$1,300,000 to PB.² But a plurality rule made the votes and **voters unequal**. For example, in 2011 each vote to help a park won \$501. That was its cost divided by its voters. But if cast for bike racks, each vote won a mere \$31. That's too unfair. Even worse, most of the votes were wasted on losers.³



A bad election rule gets worse when it picks projects. It is **not cost aware**, so it often funds a very costly item and cuts a bunch that get many more votes per dollar. To win this bad tally, load various proposals into one. Keep raising its cost if that attracts more votes.

One year, a scholarship fund got many **surplus votes**. These were wasted votes because they had no effect. So the next year, many supporters chose not to waste a vote on this "sure winner." It lost! They saw the need for a voting rule that would not waste surplus votes.⁴

Budget Levels and Long Ballots

True-life stories that say, "Avoid very long ballots."

We have seen Ranked Choice Voting for reps is easy. It cuts worries about wasted votes, from your own ballot up to whole districts gerrymandered to waste thousands. The worries in the cases below didn't occur in elections. Each of us had to adjust too many budgets at once.

We can't afford items We rank below a costly favorite: Our ballot had 40 items. Most of us ranked a few higher than the costly sure winner. But, as we picked from so many items, most got just a few shares. So most lost, even some that a few of us ranked over the sure winner. Then that costly fave won and left us with little money.

Wise voters ranked it high only at its low budget levels. So they had money left to help more items each reach the base number of votes and qualify for funding.

Adjusting Many Ongoing Budgets

Each year, we reset the levels of 50 ongoing budgets. Some voters said the **long ballot** was too hard and slow. Now, any 5 of us may propose a plan for these budgets. Most voters say it is easier to rank a few complete plans. Ranking plans evaluates more than each budget alone; some plans give more or less than the sum of their parts. And changing budget B may call for changing budget P.

A Condorcet Tally then picks one plan. It is likely to coordinate all of the budgets and it has majority support. But it might be much nicer to a majority than to others.

Fair Shares and Majorities

If the biggest group controls all of the money, the last item it buys adds little **happiness**; it is a low priority. But FSV makes some money buy high priorities of other big groups, adding more to their happiness.

In political terms: The total spending has a wider base of support: It appeals to more voters because more see their high priorities get funding.

In economic terms: The social utility of the money and winners tends to rise if we each allocate a share. Fair, cost-aware voting gives move voters move of what they want for the same cost = more satisfied voters. Shares also spread good opportunities and incentives.



Fair shares spread the joy and opportunities.

Plurality rules let **surplus votes** waste a big group's power, as seen on page 20, or let rival items **split** it. The biggest groups often have the biggest risks.

FSV protects a majority's right to spend a majority of the fund. It does this by eliminating split votes, as did RCV, and $\overline{\sup_{1}}$ votes, as we'll soon see.

4. Condorcet Tally Centers a Policy

In a Condorcet tally, the winner must top each rival, one-against-one. Two games show how it works.

1) # Flag L stands at our center, by the median voter.
Flags J, K and M surround L, 2 m. or yards from it.

We asked 9 voters: "Are you closer to J than to K? If so, please raise a hand." Only one raised a hand. We entered J vs. K, etc. in the **pairwise table** below.

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	4	3	T	_	for J
	M	٦	К	ſ	tenisgs

The nine voters gave L a majority over each rival.

2) # Flag L has a ribbon 1 or 2 m. long and a longer rope.

* If the ribbon reaches to you, the ribbon policy gets your vote with its narrow appeal.

** But if the ribbon cannot reach you, the wide appeal of the rope policy gets your vote. Which one wins?

If the flags mark places for a heater in a cold room:

1. Do we put it at our center or in the biggest group?

2. Do we turn on its fan to spread the heat wide?

3. Do voters on the fringes have any influence?

4. Can the median voter enact any policy alone?

5. Do we get a balanced or a one-sided policy?

More Merits of Fair Share Voting

- After discussion, a **quick** poll can pick many items. It reduces **agenda effects** such as leaving no money for the last items or going into debt for them.
- It lets subgroups fund items; so it's **like federalism** but without new layers of laws, taxes and bureaucracy. And it funds a big group even if they are scattered.⁶
- Each big group controls only its share of the money. This reduces its means and motives for **fighting**. It makes (hidden) empires less profitable.
- Fairness builds trust in spending by subgroups and raises support for it. This can reduce spending at the extremes of individual and central control.



Merits of FSV for an Elected Council

- FSV may give some funds to reps in the opposition, so Electing them is more effective, less of a wasted vote.
- They can relieve starvation budgets that hurt projects. This makes project management more efficient.
- A voter can see grants from his rep to each project, tax cut, or debt reduction; then hold her accountable.

Quiz RCV to Elect One

- I. How can your group use this voting rule?
- 2. A card you move counts just like others, True or False? 3. Ranking a backup can't hurt your first choice, Tor F?
- 4. Only one candidate can reach 50% plus a vote, T or F?
- 5. Name four cities or schools that use RCV. Inside cover
- 6. What benefits does it give them? See page 14.

Answers: 2) True, we count each card once in each round. 3) True, a backup doesn't count unless your 1st has lost.

4) True, more reps would need over 100% of the votes.

Z

Ranked Choice Voting, includes RCV1 and PRCV.
The inside cover lists some of the users.
Most of the groups tally their votes easily with apps.

2. Fair Rep by Proportional RCV (PRCV)

A tabletop tally to elect three reps works like **PRCV**. • We set the finish line at 1/4 of the cards plus one.

- Don't put your card on a column that is full. One at a time, we drop the weakest candidate.
- 🛟 If your candidate loses, you can move your card.
- **Repeat** until three candidates reach the finish line!

Ask the RCV1 questions above again for PRCV, adding: 4. Can only 3 candidates each win 25% plus a vote?

7. What total do a trio of reps win all together?

Answers for PRCV: 6) See page 16. 7) 75%.

Condorcet Test Number Three

Candidate L wins her last test by six to three. 6 > 3 She has won majorities against each of her rivals. So she is the "Condorcet winner." L > M. L > K.

"...such a mandate is no doubt a vital ingredient in the subsequent career of the winner."

Who is the Condorcet winner on page 13, K, L or M?

Thus a Condorcet Tally picks a central winner.

It can elect a **moderator** to a council, see page 8, or moderates from districts for MMP, or senators to make an upper house.

But is it likely to elect diverse reps

But is it likely to elect diverse reps,

or one plan for all the ongoing budgets,

but is it likely to spread spending fairly,

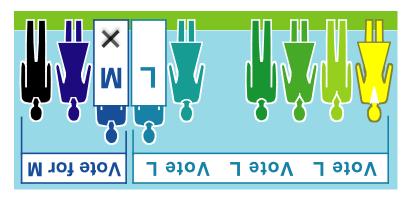
See page 26,

See page 26,

See page 44.

Do CEOs mostly moderate, or advocate (e.g. a mayor)?





M has three.

Answers: L. No. No. Discuss this.

L has six votes.

1. Instant Runoff Voting Elects One

Tabletop tallies make Ranked Choice Voting lively.

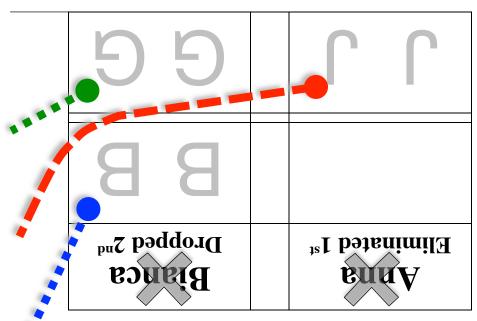
- ► The **finish line** is the height of half the cards, plus one. That is how many votes a candidate needs to win.
- ► If no one wins, we **eliminate** the weakest candidate. We draw names from a hat to break ties.
- ► If your favorite loses, you can move your card. You can give it to your next backup choice.
- ▼ We repeat this to eliminate all but one, the winner.\

This **chart** shows four columns on a tally board.

The tally **eliminated** Anna, so **voter 11 moved** his card.

Then Bianca lost, so **BB** and **GG** moved their cards.

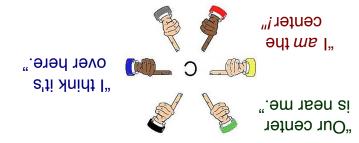
They were free to choose different backups.



Achieve Policies with Wider Appeal

A **plurality** or runoff winner gets no votes from the losing side and doesn't need to please those voters. But each **CT** option needs support from all sides, because every voter can rank it against its close rivals. Thus every CT voter is "obtainable" and valuable.

So the winner is well balanced and widely popular. 2, 3 Voters on the **center and right** give it a majority over any left-wing policy. At the same time, voters on the **left and center** like it more than any **right-wing** policy. All **sides** like it more than a narrowly-centrist policy.



Everyone debates our center of opinion.

A Chair with Balanced Support

CT can elect a chairperson or a few reps to be the swing voters in an Ensemble Council, as pictured on pages 8 and 54. To win, a candidate needs to earn wide support. This gives her strong incentives to help the council balance its process and policies.

RCV has slightly different effects, incentives and uses.³ Games will let us inside each tally to feel how it works.

How You Can Try a Voting Tool

It's easy to **test**-drive a decision tool in a survey. Or a council can form a committee of the whole to discuss, vote, tally and report results to enact by its old rules.

Many groups **adopt** a book of parliamentary rules; then they amend it with "special rules of order" to make their decisions more popular, stable and quick.⁴





Steering Analogy

When choosing a voting rule, a new Mercedes **costs** little more than an old jalopy. That price is a bargain when the votes steer important budgets or policies.

Does your car have an 1890 steering tiller or a **new**, power steering wheel? Does your town have an 1890 voting rule or a new, centrally balanced rule? e.g., p. 33.

Some groups offer apps to tally your votes. https://AccurateDemocracy.com/z_tools.htm

A Less Rigged Agenda Now!

Some meetings concoct a policy by a series of yes-no choices, with or without rules of order, agendas or votes. An early proposal might preclude some later proposals. So "stacking the agenda" can help and hurt proposals.

Other meetings discuss the rival options all at once. But often, many members express **no backup choices**. So similar options split supporters and hurt each other. Then a minority pushing one option might seem to be the strongest group. Even sadder, a member with a well-balanced option but few eager supporters might drop it.

Too often, a committee chooses all the parts in a bill. Other members can say only yes or no to that **bundle**. It might include free-rider or wrecking amendments.

Rigged votes often build bad policy and animosity.

To reduce these risks, let the members rank the options.⁶

Issue A, RCV Ballot A

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Any "Incidental Motions" do not wait for the ballot; these include a personal complaint or request.

Consensus and Voting

Group decision-making has two linked processes.

A **discussion process** may have a facilitator, agenda, some reports and proposals. Members may ask some questions and suggest some changes for each proposal.

A **decision process** asks all members which proposals have enough support to be winners.²

Voting only yes or no leads us to discuss and decide one formal "motion" at a time in a very strict sequence. It stifles the sharing of ideas and development of plans.

But both consensus and ranked choice ballots let us decide some closely-related options at the same time. Both reward blending compatible ideas, and polarize less than yes-or-no voting. pages 9, 14, 31, 45, 56 So more members want to help carry out the decision soon and make it work; fewer try to slow it down.

Мһу Таке а Vote

Discussing an issue well often resolves most parts, with mandates up to 100%. Yet we might want to decide some parts with the best voting tools. Why?

The dest rules strengthen some reasons for voting:

- Choice ballots can speed up meetings. pages 27, 33 Secret ballots reduce social pressure and coercion.
- Well-designed ballots and tallies promote equality:
- Even busy or unassertive people can east full votes.